# RGA POSITIONING FOR THE "NEW NORMAL"

RGA surveyed 20 global life and health insurers about their underwriting (UW) practices. While the survey was conducted prior to the unprecedented disruption of COVID-19, the trends revealed remain instructive, and we anticipate this evolution of the industry to only accelerate in the wake of the pandemic.

#### **PERFORMANCE IMPROVEMENT**

85% reported moderate or significant need to improve UW performance.

Top three areas:



Customer experience



Speed to issue



#### **NEED FOR SPEED**



40% view average UW time as the most important metric used to evaluate efficiency.

Plan to invest \$2M+ to **65**% improve UW efficiency 58% e-UW Accelerated/ **57**% Dynamic UW 50% Digitization\* **52**% Big Data 36% Wearables

\*Digitization and the use of digital evidence are likely to increase due to the impact of the pandemic.

**INVESTING IN** THE FUTURE



### **DIGITAL ALTERNATIVES**

65% expect the percentage of fully underwritten new business to decrease in the near future, shifting to use of:





Risk scoring models



underwriting inputs

Other alternative

## **DATA-DRIVEN**



Planned use of alternative sources of UW data:

40%

monitoring devices

Composite scoring

Medical health

30%

30%

Digital health records

SPECIAL DELIVERY

channel; mobile, online, and direct are the most popular for future exploration and development.

**60%** have UW practices facilitated by distribution





