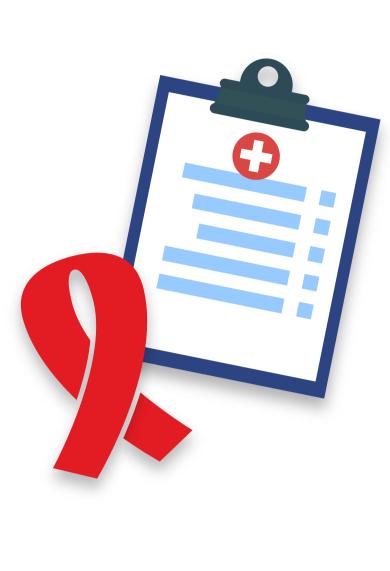




Top Product Choice

WHOLE 210/0 OF LIFE [if affordable]

Consumers are highly interested in medical and cancer LIVING BENEFIT **PRODUCTS**





Top Products of Focus Over the Next 3 years MEDICAL

including riders LONG-TERM CARE &



DISABILITY INCOME Largest Challenge for

Implementing New Products

weighted

29% PRODUCT PRODUCT DESIGNOR **IDEATION**



Risk appetite for products

40% focus on sub-standard

and currently declined risk Target segments for benefits in the next 3-5 years

focus on the standard risk

segment

40%

focus on the preferred health risk market

20%

14% 34% MIDDLE/MASS

HNW/AFFLUENT

24%

20%

7%

YOUNG FAMILY

RETIREE/BOOMERS

5%

6% 5%

Life and Living Benefits

10%

MILLENNIALS

COLI

19%

Majority of companies launch new

Savings Products

Risk or non-cash Savings or

products less than once a year

value products **Another 47%** once a year

cash value

products

430 morbidity products products

KPIs used for product development and monitoring are predominantly topline -

Living benefits/

400 COLI products

KPIs most important to PD

premium, face amount, number of policies Respondents' Most Important KPIs for PD and to Monitor Sales Performance

21% **45**%

