

30

RESPONDENTS



Top Product Choice

WHOLE OF LIFE **21%**

[if affordable]

Consumers are highly interested in medical and cancer

LIVING BENEFIT PRODUCTS

Top Products of Focus Over the Next 3 years

MEDICAL

including riders

**LONG-TERM CARE & DISABILITY INCOME**

Largest Challenge for Implementing New Products

29%

weighted

PRODUCT DESIGN OR IDEATION

Risk appetite for products

40%

focus on sub-standard and currently declined risk

40%

focus on the standard risk segment

20%

focus on the preferred health risk market

Target segments for benefits in the next 3-5 years

MIDDLE/MASS**14%****34%****HNW/AFFLUENT****24%****7%****RETIREE/BOOMERS****20%****10%****YOUNG FAMILY****5%****19%****COLI****6%****5%****MILLENNIALS****4%**

Savings Products

Life and Living Benefits

Majority of companies launch new products less than once a year

47%

Risk or non-cash value products

Another 47% once a year

40%

Savings or cash value products

43%

Living benefits/morbidity products

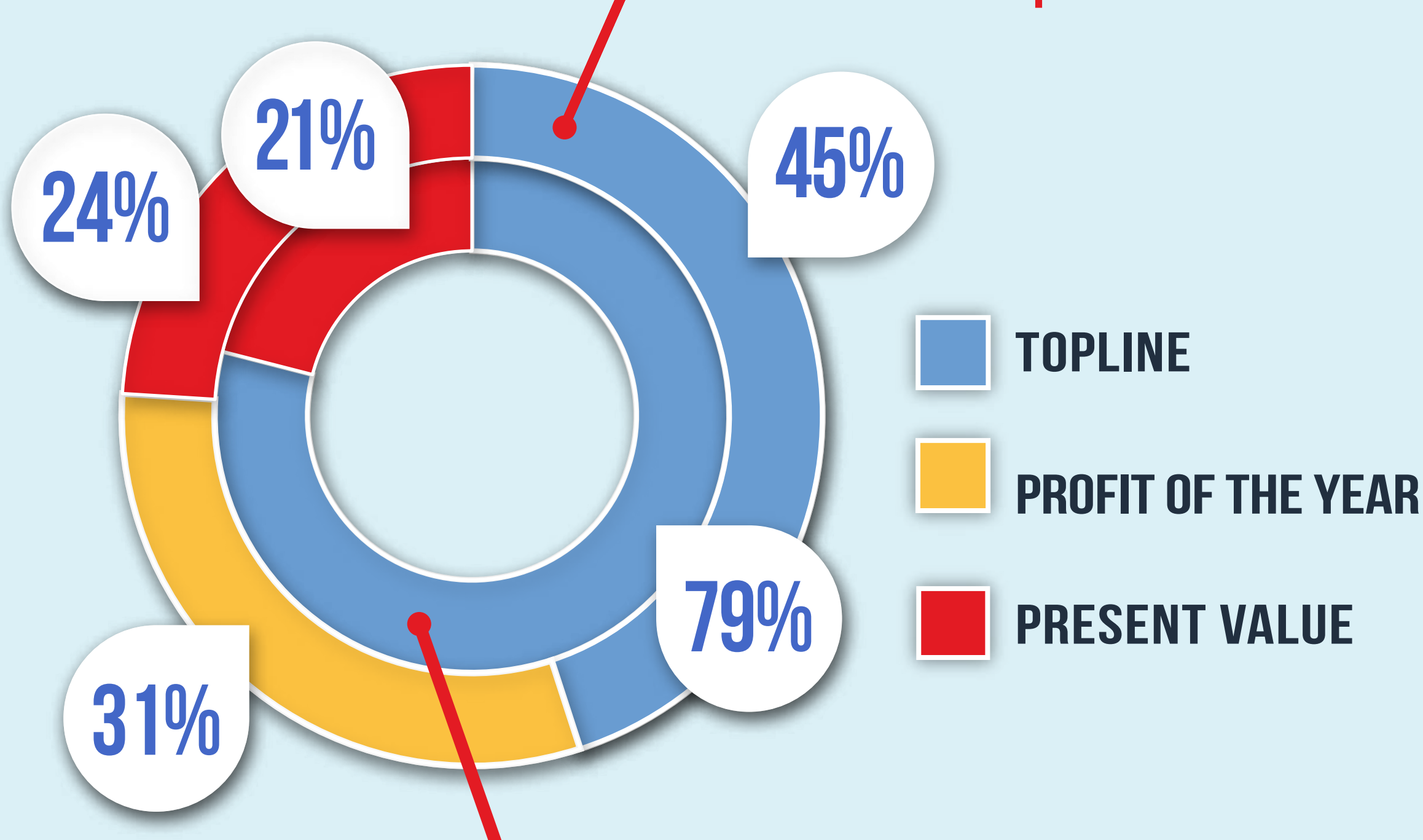
40%

COLI products

KPIs used for product development and monitoring are predominantly topline – premium, face amount, number of policies

Respondents' Most Important KPIs for PD and to Monitor Sales Performance

KPIs most important to PD



KPIs to monitor sales performance